



General Motors  
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December 2, 2008

The Honorable Christopher Dodd  
Chairman  
Banking Committee  
534 Dirksen Senate Office Building  
United States Senate

Dear Chairman Dodd:

General Motors Corporation is pleased to submit to you our restructuring plan to create a viable auto industry, with quality jobs and economic opportunity for the 21<sup>st</sup> century. We ask that this Plan be included in the record of the Committee's hearing on December 4, as the written testimony of G. Richard Wagoner, Jr., GM's Chairman and Chief Executive Officer.

We look forward to working with you on legislation providing temporary federal government loan assistance to close our liquidity gap in the near term and stabilize operations and consumer confidence. We will discuss the Plan with staffs of the Members of the Banking Committee on December 3, and are available to meet with you at any time about the Plan, the critical need for short-term funds and the importance of the domestic automotive industry to the nation's economy.

Sincerely,

A handwritten signature in blue ink, appearing to read "Ken W. Cole". The signature is fluid and cursive, with a large initial "K" and "C".

Ken W. Cole  
Vice President  
Global Public Policy and Government Relations

cc: The Honorable Richard Shelby